



D.A. FERGUSON MIDDLE SCHOOL



vision *(desired future)*

students will gain the knowledge and skills to be contributing citizens and the desire to develop as life-long learners.

mission *(our approach to reaching our desired future)*

engaging and empowering all learners

horizon is a learning community that **values**

continual improvement;
inclusion and respecting diversity;
fostering effective relationships;
welcoming, caring, respectful, and safe
learning environments;
collaboration; and
accountability

2025-
2028

Principal's message

Welcome to D. A. Ferguson Middle School!

As we look ahead to the next three years, I am proud to share the exciting direction our school community is heading. D. A. Ferguson is home to approximately 310 students in grades 6 through 8, and we remain deeply committed to fostering a supportive, inclusive, and inspiring environment where every student can thrive.

We are incredibly proud of our students' academic achievements, including consistently strong results on our Grade 6 Provincial Achievement Tests. Equally impressive are our outstanding Assurance Survey results, which reflect the voice of our parents, students, and staff and reaffirm that we are on the right path—one built on trust, engagement, and excellence.

One of the hallmarks of our school is the breadth of opportunity we offer our students. Our Grade 7 and 8 learners can choose from over 40 exploratory courses—ranging from the creative and technical to the athletic and academic—ensuring that every student can explore new passions and develop practical skills that prepare them for the future.

As a proud Leader in Me school, we believe every student has the potential to lead. Our student leadership crew includes more than 60 students, all working together to build a vibrant, positive, and connected school culture. Their contributions are meaningful, and their enthusiasm is contagious.

We value learning that's engaging and hands-on. Whether in the classroom, through extracurriculars, or via community-based learning, our students are encouraged to explore, create, collaborate, and think critically. Our 1:1 technology program ensures that students have access to modern tools to support their growth in a digitally connected world.

At D. A. Ferguson, we believe in continuous growth—for students and staff alike. Our dedicated teachers are lifelong learners who actively pursue professional development and innovative teaching strategies to best serve our students.

We are excited for what the future holds and remain committed to excellence in everything we do. With the strength of our community behind us, and the passion of our students and staff driving us forward, the next three years will be ones of continued success, leadership, and inspired learning.



our strategic priorities

quality teaching and optimum learning

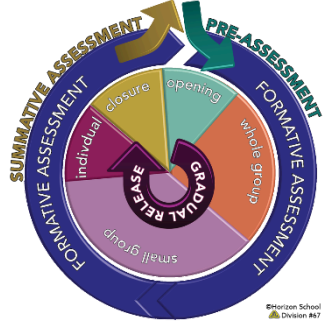
response to intervention

Wellness & well-being

Focusing on Excellence

quality teaching and optimum learning

Domain	Provincial Measures	Horizon Measures	School Strategies
Student Growth & Achievement Public assurance occurs when the public has trust and confidence that students demonstrate citizenship, engage intellectually, and grow continuously as learners.	<ul style="list-style-type: none"> The percentage of students who achieved the Acceptable Standard at DAF last year was 69.6 percent and the percentage of students who achieved the Standard of Excellence on Provincial Achievement Tests was 13.6 (based on cohort) <ul style="list-style-type: none"> LA and Math was not accounted for this year due to a new curriculum and as such the PAT for Language Arts and Math was cancelled province wide. Overall for Science our students reached 82.4% percent overall acceptable standard and 26.4 percent reached the excellence standard Overall for Social our students reached 69.9 percent overall acceptable standard and 17.2 percent reached the excellence standard Teacher, parent, and student agreement that students model the characteristics of active citizenship. <ul style="list-style-type: none"> Overall 98.8 percent of teachers felt as though our students model characteristics of active citizenship 81.7 percent of parents felt the same way , and 75.4 percent of students agreed with that as well. Overall 94 percent of teachers felt as though our students model academic engagement. 97.1 percent of parents felt the same way , and 64.1 percent of students agreed with that as well. 	<ul style="list-style-type: none"> Percentage of students reading below grade level as per Fountas and Pinnell Universal Assessment 95% of parents, and students agree that children are able to read and write at the level that is expected of them at school. 	<ul style="list-style-type: none"> Literacy <ul style="list-style-type: none"> benchmark Fountas and Pinnell reading assessments for each child and follow up intervention for students in need of more support- In class tiered intervention. Continued Literacy/ Learning Commons scheduled blocks across all grades. Literacy programming and contests running through the Learning Commons to engage students in reading. Increase the breadth of literature available in our Learning Commons to support our diverse population. Implement the Horizon Literacy Framework as a reference tool for instructional support of strong literacy practices. Precision Reading program and Leveled Literacy Literacy Intervention programs are running in the school to support students at all grade levels.
		<ul style="list-style-type: none"> We have 100% parent satisfaction that their children have grown in their ability to do Math 	<ul style="list-style-type: none"> Budget Allocation <ul style="list-style-type: none"> \$9000 for resources and high interest current reading material. We also just bought F&P LLI Purple system to provide high quality reading interventions.
			<ul style="list-style-type: none"> Numeracy <ul style="list-style-type: none"> Balanced approach to math instruction in 6-8 with the support of rich tasks, math embedded in literature, and math workstations. Focus on application of math in real world problem solving. Exceeding minutes of Numeracy instructional minutes required by Alberta Education Continuation of weekly scheduled numeracy intervention for students in grade 6 to 8
			<ul style="list-style-type: none"> Budget Allocation \$2000 for resources including manipulatives.

		<ul style="list-style-type: none"> 100% of parents who filled in the survey are satisfied with the quality of education their child receives 	<ul style="list-style-type: none"> Curriculum Achievement <p>HORIZON INSTRUCTIONAL MODEL</p>  <p>o High school redesign principles and curriculum implementation through Instructional Coach work on conceptual learning, and professional learning activities with Administrators.</p> <ul style="list-style-type: none"> Foster discussions and mentorship with teacher leaders about the importance of challenging strong academic learners, and the need for deep and transfer learning with school leaders and teachers. Assessment Build on key assessment principles to increase teacher conceptual understanding of assessment.
			<ul style="list-style-type: none"> Budget Allocation
<p>Teaching & Leading refers to analyzing the learning context; attending to local and societal considerations; and applying the appropriate knowledge and abilities to make decisions resulting in quality teaching, and optimum learning. Public assurance occurs when teachers and leaders demonstrate their respective professional practice standards.</p>	<ul style="list-style-type: none"> 94.2% of teachers, parents, and students are satisfied with the overall quality of basic education. 	<ul style="list-style-type: none"> Processes, strategies, local measures/data to demonstrate that the school authority supports teaching and leadership quality through professional learning, supervision and evaluation processes. <ul style="list-style-type: none"> 100% percent of parents and 88% of students surveyed say that their child is able to transfer learning skills to new situations. 100% of parents and 87% of students surveyed would encourage other families to register their children at D. A. Ferguson School. 100% of parents surveyed are satisfied with the quality of education their child receives at school. 	<ul style="list-style-type: none"> Learning <ul style="list-style-type: none"> Focus on engaging students academically and socially. The pandemic has isolated students and reduced social peer interactions. Review of current research based best instructional practices and teacher mentorship to maximize engagement and learning for students See School PD Plan Reworking Schools Vision, Values and Mission Statement. Involve all stakeholders in the process Continued opportunities scheduled weekly for students to receive extra support with core subjects.
			<ul style="list-style-type: none"> Budget Allocation \$2500
		<ul style="list-style-type: none"> 87% of students surveyed said teachers provide different ways to make learning interesting. 	<ul style="list-style-type: none"> Life plan <ul style="list-style-type: none"> Provide students with opportunities to explore interests

			<p>through exploratory and extra curricular clubs that could help students identify passions that lead to career choices. Ensure that exploratory classes have a component that helps students recognize career paths.</p> <ul style="list-style-type: none"> • Strive to find ways to have more community involvement in informing students about careers and jobs
			<ul style="list-style-type: none"> • Budget Allocation \$500
		<ul style="list-style-type: none"> o 95 percent of parents who feel their teachers keeps them informed about their child's progress and achievement o 95 percent of parents who are satisfied with the communication they receive from our school 	<ul style="list-style-type: none"> • Communication <ul style="list-style-type: none"> • Strive to find common practices and expectations across grades for school to home communication • Implementation of a google calendar to be shared with all school community members. • Continue to utilize Google Classroom for posting of daily school work for students that are absent. • Continually updating our social media sites, school website and emails with pertinent information to parents.
			<ul style="list-style-type: none"> • Budget Allocation
		<ul style="list-style-type: none"> o 100 percent of staff felt that their conversations with school administration about their professional growth plan are meaningful and allow them to reflect upon their practice o 94 percent of staff are satisfied with the professional development opportunities provided by the school and division 	<ul style="list-style-type: none"> • Continual improvement <ul style="list-style-type: none"> • Ensure that formal Professional Growth plan meetings occur by the end of October and the end of May. • Support all staff to access outside PD opportunities that support professional growth. • Admin present and regularly engaged in ongoing classroom supervision • Staff involved in creation of Professional Development plan.
			<ul style="list-style-type: none"> • Budget Allocation \$2000
		<p>95% of students felt as though they have the opportunities to learn about First Nations, Metis, and Inuit perspectives, history, and experiences.</p> <p>84% of students felt as though they see their own culture and identity in classroom learning and school based activities.</p>	<ul style="list-style-type: none"> • Inclusion and respecting diversity <ul style="list-style-type: none"> • Strategic efforts to include TMS students and staff in meaningful ways. • Work towards a plan for inclusion of this population moving forward. • Ensure that resources are made available for all students and staff. • Creation of after school clubs to increase confidence and acceptance of students of various minority groups
			<ul style="list-style-type: none"> • Budget Allocation

response to intervention

Domain	Provincial Measures	Horizon Measures	School Strategies
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<p>Learning Supports refers to the mobilization of resources required to demonstrate shared, system-wide responsibility for all children.</p> <p>Public assurance occurs when resources are managed effectively in establishing learning environments where local and societal context is recognized, diversity is embraced, a sense of belonging is emphasized and all students are welcomed, cared for, respected and safe.</p>	<ul style="list-style-type: none"> Teacher, parent and student agreement that students are safe at school, learning the importance of caring for others, learning respect for others and are treated fairly at school. <ul style="list-style-type: none"> 88% overall and results for teachers, parents, and students. 	<ul style="list-style-type: none"> Programs, services, strategies, and local measures/data used to demonstrate that the school authority is improving First Nations, Métis and Inuit student success and ensuring all students, teachers and school leaders learn about First Nations, Métis and Inuit perspectives and experiences, treaties, agreements, and the history and legacy of residential schools. <ul style="list-style-type: none"> 95% of teachers, parents, and students are satisfied with children's ability to learn about First Nations, Métis and Inuit perspectives and experiences, treaties, agreements, and the history and legacy of residential school 	<ul style="list-style-type: none"> Foundational Knowledge: First Nations, Inuit, and Metis (Indigenous People) <ul style="list-style-type: none"> Implement Horizon's Indigenous committee strategic action plan to address the FNMI component of the Quality Standards. Promote and implement use of culturally appropriate resources (e.g. FNMI literature) and professional learning tools for educators to develop foundational knowledge of FNMI culture, tradition, history, ways of knowing and learning. Bring awareness of the experiences of residential school survivors (e.g. participation in "Orange Shirt Day": A call for all Albertans to come together in the spirit of reconciliation, Kairos blanket activity). Encourage students to partake in the National Indigenous Peoples day celebration in Taber on June 21 Examine current data and create strategies for D. A. Ferguson to maximize the success of FNMI students Utilize elders from the area in a variety of ways at a number of grade levels to connect learning to culture in a holistic way Allocation of set time at each staff meeting to learn for staff. Developing a school land acknowledgement Work with Indigenous liaison worker to focus on areas of priority that empower students to have success in school and beyond, and support staff to create learning spaces and schools where Indigenous students recognize themselves in the curriculum, feel safe and welcome
			<ul style="list-style-type: none"> Budget Allocation
			<ul style="list-style-type: none"> Collaborative Response <ul style="list-style-type: none"> Utilize a response to intervention framework that includes a universal benchmark assessment, a pyramid of intervention, and regular collaborative response team meetings that also includes a focus on strategic approach to enhanced engagement, learning, student mental health, transitions and attendance. Reduce stigma associated with mental health through staff training, student engagement (IE. Headstrong) and parent/community programming delivered by the Family Connections Program. Creating more teacher collaboration and cooperation for

			<ul style="list-style-type: none"> development of rich tasks and learning opportunities. Strive for common times free of instruction for staff to collaborate Continuation of weekly after school CRM meetings by grade level
			<ul style="list-style-type: none"> Budget Allocation
Governance Public assurance occurs when demonstrate stewardship of system resources with an emphasis on student success, generative community engagement, transparency and accountability.	<ul style="list-style-type: none"> 81.2% of teachers and parents are satisfied with parental involvement in decisions about their child's education. 	<ul style="list-style-type: none"> Processes, strategies and local measures /data to demonstrate that the school authority has effectively managed its resources including collaboration with other school authorities, municipalities and community agencies. <ul style="list-style-type: none"> 100 percent of staff feel that their school staff work together to achieve goals, solve problems, and overcome challenges 	<ul style="list-style-type: none"> Resource Management <ul style="list-style-type: none"> Continuing to ensure that all students and staff have access to the resources they need to maximize learning. Collaborate with staff and School Council on decisions regarding budget and resource allocation. Identify and access grants to help with initiatives.
			<ul style="list-style-type: none"> Budget Allocation
		<ul style="list-style-type: none"> Processes, strategies and local measures/data to demonstrate that stakeholders were engaged to develop priorities and share progress and results, including how the school board met its obligations under the <i>School Councils Regulation</i>, section 12. <ul style="list-style-type: none"> 100 percent of staff feel the school is cohesive and supportive of one another 94% percent of students feel their school provides opportunities for students to provide input into ways to improve the school 	<ul style="list-style-type: none"> Stakeholder engagement <ul style="list-style-type: none"> Enhance student engagement to lend their voice to school initiatives and promote student leadership opportunities within and beyond school by using the Teams class to engage all students and the Fox Force to engage the most interested students. Find ways to enhance student leadership through current Teams classes and perhaps a leadership club for students. Creating clubs and teams to engage the majority of our student population in positive activities outside of school hours. Students and staff are engaging in Leader in Me learning
			<ul style="list-style-type: none"> Budget Allocation \$1500

wellness and well-being

School Measures	School Strategies
<ul style="list-style-type: none"> Local measures that indicate the percent of staff that agree <ul style="list-style-type: none"> 100% of staff feel their opinions and suggestions are considered at work. 100% of staff feel as though their supervisor shows appreciation for extra effort made by employees. 100% of staff would encourage others to work at our school 100% of staff feel they can handle stress effectively 100% of staff feel they have the skills to be resilient 	<ul style="list-style-type: none"> We will be focusing on student engagement in all aspects of their school life. We are a Leader in Me School which focuses on Stephan Covey's 7 habits of highly successful people. We will be implementing a school wide focus on Leader in Me 7 habits of highly successful kids into our school programming. We will be learning how to effectively leverage our 1:1 ratio for devices at school to engage learners. continued...

School strategic priority (based on “what we can do better”/“what we should start doing” feedback)

School Measures	School Strategies
<ul style="list-style-type: none">• Horizon Assurance survey data 2024/2025 provided some direction on areas that we are succeeding and areas to focus on improving.• Our first area of focus will be on Student Health and Wellbeing and Engagement in learning.• We will continue working on engagement for the next few years to make sure we have met this goal.• Communication with parents, staff and students• We believe at our school that students at this age need reasons to attend school. These reasons include exciting and engaging learning opportunities, social relationships, athletics, fine arts, and other clubs that help students to fit in and find a place to shine.• We want to increase the students' sense of belonging and ownership of the school as this positively impacts academic engagement and success.	<ul style="list-style-type: none">• Provide staff with allocated time and mentorship opportunities to experiment and explore new strategies and techniques to increase interest and engagement. Ensure teachers have necessary resources that will help them to implement best practice techniques and strategies.• Provide extra curricular clubs that reach more students' interests and engage them more into our school community.• See School PD plan for 2025/2026• Ensure that these opportunities are provided to all students at DA Ferguson.



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