

Vision (desired future)

students will gain the knowledge and skills to be contributing citizens and the desire to develop as life-long learners.

mission (our approach to reaching our desired future)

engaging and empowering all learners

horizon is a learning community that **Values**

inclusion and respecting diversity;
fostering effective relationships;
welcoming, caring, respectful, and safe
learning environments;
collaboration; and
accountability

continual improvement;

2024-2027

Principal's message

Welcome to D. A. Ferguson Middle School! As we embark on another exciting year, I am thrilled to continue our journey of excellence with our wonderful students, staff, and community. This year, our school will serve approximately 310 students in grades 6 to 8, maintaining our commitment to a diverse and supportive learning environment.

One significant change for the upcoming school year is the transition of our Taber Mennonite Program, which will now be known as Horizon Christian Program. This rebranding reflects our ongoing dedication to listening to our stakeholders as well as providing a nurturing and inclusive environment for all students and families. We look forward to continuing our strong partnership with the Horizon Christian Program community and are eager to see the positive impact of this new chapter.

Our school remains dedicated to fostering meaningful relationships and connections with our students, both in and out of the classroom. We offer a wide range of extracurricular activities, including a robust athletic program, a growing fine arts program, and various clubs that cater to diverse interests. Middle school is a pivotal time for students to explore new talents and passions, and we are committed to providing them with opportunities to discover and develop these interests.

In the classroom, we continue to prioritize student engagement through dynamic instructional techniques and best practices. For the 2024-2025 school year, we are focused on further enhancing our use of technology to support learning. With a 1:1 device-to-student ratio, our teachers are equipped to integrate technology in meaningful ways that enhance student engagement and learning outcomes. We are committed to ongoing professional development in this area to ensure that our use of technology remains innovative and effective.

Communication with our families is a cornerstone of our school's success. Over the past four years, we have made significant strides in improving how we connect with parents and guardians through social media, our website, and other communication tools. We will continue to refine these strategies to ensure that families are well-informed and actively involved in their children's education.

At D. A. Ferguson Middle School, we are dedicated to cultivating a learning environment where every student can thrive. We look forward to another year of growth, discovery, and achievement together.

our strategic priorities

quality teaching and optimum learning response to intervention Wellness & well, being

Focusing on Excellence

quality teaching and optimum learning

Domain	Provincial Measures	Horizon Measures	School Strategies
Student Growth & Achievement Public assurance occurs when the public has trust and confidence that students demonstrate citizenship, engage intellectually, and grow continuously as learners.	The percentage of students who achieved the Acceptable Standard at DAF last year was 69.6 percent and the percentage of students who achieved the Standard of Excellence on Provincial Achievement Tests was 10.1 (based on cohort) Overall for LA our students reached 79.8 overall acceptable standard and 5.5 percent reached the excellence standard Overall for Math our students reached 60.6 percent overall acceptable standard and 11 percent reached the excellence standard Overall for Science our students reached 78% percent overall acceptable standard and 22 percent reached the excellence standard Overall for Science our students reached 79.7 percent overall acceptable standard and 12.1 percent reached the excellence standard Overall for Social our students reached 79.7 percent overall acceptable standard and 10.1 percent reached the excellence standard Teacher, parent, and student agreement that students model the characteristics of active citizenship. Overall 98.0 percent of teachers felt as though our students model characteristics of active citizenship 89.8 percent of parents felt the same way, and 76 percent of students agreed with that as well. Overall 96.7 percent of teachers felt as though our students model academic engagement 96.7 percent of parents felt the same way, and 65.1 percent of students agreed with that as well.	 Percentage of students reading below grade level as per Fountas and Pinnell Universal Assessment 90% of parents, and students agree that children are able to read and write at the level that is expected of them at school. 	 Literacy benchmark Fountas and Pinnell reading assessments for each child and follow up intervention for students in need of more support-In class tiered intervention. Continued Literacy/ Learning Commons scheduled blocks across all grades. Literacy programming and contests running through the Learning Commons to engage students in reading. Increase the breadth of literature available in our Learning Commons to support our diverse population. Implement the Horizon Literacy Framework as a reference tool for instructional support of strong literacy practices. Precision Reading program and Leveled Literacy Literacy Intervention programs are running in the school to support students at all grade levels. Budget Allocation \$9000 for resources and high interest current reading material. We also just bought F&P LLI Purple system to provide high quality reading interventions.
		We have 96% parent satisfaction that their children have grown in their ability to do Math	Numeracy Balanced approach to math instruction in 6-8 with the support of rich tasks, math embedded in literature, and math workstations. Focus on application of math in real world problem solving. Exceeding minutes of Numeracy instructional minutes required by Alberta Education Continuation of weekly scheduled numeracy intervention for students in grade 6 to 8 Budget Allocation \$2000 for resources including manipulatives.

		 94% of parents are satisfied that their child demonstrates 	Curriculum Achievement
		the knowledge, skills and attitudes necessary for	HORIZON INSTRUCTIONAL MODEL
		lifelong learning.	STANTAINE ASSESSING ORANGE ASSESSION ORANGE ASSESSING ORANGE ORANGE ASSESSING ORANGE ORANGE ASSESSING ORANGE O
			 o High school redesign principles and curriculum implementation through Instructional Coach work on conceptual learning, and professional learning activities with Administrators. Foster discussions and mentorship with teacher leaders about the importance of challenging strong academic learners, and the need for deep and transfer learning with school leaders and teachers.
			Assessment Build on key assessment principles to increase teacher conceptual understanding of assessment.
			Budget Allocation
Teaching & Leading refers to analyzing the learning context; attending to local and societal considerations; and applying the appropriate knowledge and abilities to make decisions resulting in quality teaching, and optimum learning. Public assurance occurs when teachers and leaders demonstrate their respective professional practice standards.	94.2% of teachers, parents, and students are satisfied with the overall quality of basic education.	 Processes, strategies, local measures/data to demonstrate that the school authority supports teaching and leadership quality through professional learning, supervision and evaluation processes. 89.5% of teachers, parents, and students are satisfied that students demonstrate the knowledge, skills and attitudes necessary for lifelong learning 90% of teachers, parents, and students believe that children find school interesting 91% percent of students feel they are motivated to do their best at school 99% of parents, and student satisfaction that they know what their child(ren) must be able to do in order to be successful in school 	 Learning Focus on engaging students academically and socially. The pandemic has isolated students and reduced social peer interactions. Review of current research based best instructional practices and teacher mentorship to maximize engagement and learning for students See School PD Plan Reworking Schools Vision, Values and Mission Statement. Involve all stakeholders in the process Continued opportunities scheduled weekly for students to receive extra support with core subjects.
			Budget Allocation \$2500

o 69% of our parents and student agree that students have a plan for life beyond high school	Life plan Provide students with opportunities to explore interests through exploratory and extra curricular clubs that could help students identify passions that lead to career choices. Ensure that exploratory classes have a component that helps students recognize career paths. Strive to find ways to have more community involvement in informing students about careers and jobs Budget Allocation \$500
o 87 percent of parents who feel the school keeps them informed about their child's progress and achievement o 94 percent of parents who are satisfied with the communication they receive from our school	 Communication Strive to find common practices and expectations across grades for school to home communication Implementation of a google calendar to be shared with all school community members. Continue to utilize Google Classroom for posting of daily school work for students that are absent. Continually updating our social media sites, school website and emails with pertinent information to parents.
	Budget Allocation
 o 90 percent of staff felt that their conversations with school administration about their professional growth plan are meaningful and allow them to reflect upon their practice o 89 percent of staff are satisfied with the professional development opportunities provided by the school and division 	 Continual improvement Ensure that formal Professional Growth plan meetings occur by the end of October and the end of May. Support all staff to access outside PD opportunities that support professional growth. Admin present and regularly engaged in ongoing classroom supervision Staff involved in creation of Professional Development plan. Budget Allocation \$2000
92 percent of students feel their school is a place where differences are respected (e.g. beliefs, abilities, cultures, religions, identities) o 93 percent of staff feel that the principal creates an inclusive learning environment in which diversity is embraced, a sense of belonging is emphasized, and all students and staff are welcomed, cared for, respected and safe.	Inclusion and respecting diversity Strategic efforts to include TMS students and staff in meaningful ways. Work towards a plan for inclusion of this population moving forward. Ensure that resources are made available for all students and staff. Creation of after school clubs to increase confidence and acceptance of students of various minority groups Budget Allocation

response to intervention

Domain	Provincial Measures	Horizon Measures	School Strategies
Learning Supports refers to the mobilization of resources required to demonstrate shared, system-wide responsibility for all children. Public assurance occurs when resources are managed effectively in establishing learning environments where local and societal context is recognized, diversity is embraced, a sense of belonging is emphasized and all students are welcomed, cared for, respected and safe.	Teacher, parent and student agreement that students are safe at school, learning the importance of caring for others, learning respect for others and are treated fairly at school. 91.9% overall and results for teachers, parents, and students.	Programs, services, strategies, and local measures/data used to demonstrate that the school authority is improving First Nations, Métis and Inuit student success and ensuring all students, teachers and school leaders learn about First Nations, Métis and Inuit perspectives and experiences, treaties, agreements, and the history and legacy of residential schools. 92% of teachers, parents, and students are satisfied with children's ability to learn about First Nations, Métis and Inuit perspectives and experiences, treaties, agreements, and the history and legacy of residential school residential school	 Foundational Knowledge: First Nations, Inuit, and Metis (Indigenous People) Implement Horizon's Indigenous committee strategic action plan to address the FNMI component of the Quality Standards. Promote and implement use of culturally appropriate resources (e.g. FNMI literature) and professional learning tools for educators to develop foundational knowledge of FNMI culture, tradition, history, ways of knowing and learning. Bring awareness of the experiences of residential school survivors (e.g. participation in "Orange Shirt Day": A call for all Albertans to come together in the spirit of reconciliation, Kairos blanket activity). Encourage students to partake in the National Indigenous Peoples day celebration in Taber on June 21 Examine current data and create strategies for D. A. Ferguson to maximize the success of FNMI students Utilize elders from the area in a variety of ways at a number of grade levels to connect learning to culture in a holistic way Allocation of set time at each staff meeting to learn for staff. Developing a school land acknowledgement Work with Indigenous liaison worker to focus on areas of priority that empower students to have success in school and beyond, and support staff to create learning spaces and schools where Indigenous students recognize themselves in the curriculum, feel safe and welcome Budget Allocation
			Collaborative Response Utilize a response to intervention framework that includes a universal benchmark assessment, a pyramid of intervention, and regular collaborative response team meetings that also includes a focus on strategic approach to enhanced engagement, learning, student mental health, transitions and attendance. Reduce stigma associated with mental health through staff training, student engagement (IE. Headstrong) and

Covernance Public assurance occurs when demonstrate stewardship of system resources with an emphasis on student success, generative community engagement, transparency and accountability. • 85.5% of teachers and parents are satisfied with parental involvement in decisions about their child's education. • Processes, strategies and local measures /data to demonstrate that the school authority has effectively managed its resources including collaboration with their school staff feet that their school staff work together to achieve goals, solve problems, and overcome challenges • Processes, strategies and local measures /data to demonstrate that the school authority has effectively managed its resources including collaboration with their school staff work together to achieve goals, solve problems, and overcome challenges • Processes, strategies and local measures /data to demonstrate that the school authority has effectively managed its resources including collaboration with their school staff feet that their school staff work together to achieve goals, solve problems, and overcome challenges • Processes, strategies and local measures /data to demonstrate that the school authority has effectively managed its resources including collaboration with their school staff work together to achieve goals, solve problems, and overcome challenges • Processes, strategies and local measures /data to demonstrate that the school authority has effectively managed its resources including collaboration with their school staff feet that their school staff work together to achieve goals, solve problems, and overcome challenges • Budget Allocation • Stakeholder engagement • Industry to the resources the vertical that the school authority has effectively managed its resources including hould be achievely problems and share progress and results, including hould be achievely goals and promote student leadership opportunities within and beyond school by using the Teams class to engage all students and the fox opportunities within a				parent/community programming delivered by the Family Connections Program. Creating more teacher collaboration and cooperation for development of rich tasks and learning opportunities. Strive for common times free of instruction for staff to collaborate Continuation of weekly after school CRM meetings by grade level
 Processes, strategies and local measures/data to demonstrate that stakeholders were engaged to develop priorities and share progress and results, including how the school board met its obligations under the School Councils Regulation, section 12. o 100 percent of staff feel the school is cohesive and supportive of one another o 94% percent of students feel their school provides opportunities for students to provide input into ways to improve the school o Enhance student engagement o lend their voice to school initiatives and promote student leadership opportunities within and beyond school by using the Teams class to engage all students and the Fox Force to engage the most interested students. Find ways to enhance student leadership through current Teams classes and perhaps a leadership club for students. Creating clubs and teams to engage the majority of our student population in positive activities outside of school hours. Students and staff are engaging in Leader in Me learning 	Public assurance occurs when demonstrate stewardship of system resources with an emphasis on student success, generative community engagement, transparency	are satisfied with parental involvement in decisions about	local measures /data to demonstrate that the school authority has effectively managed its resources including collaboration with other school authorities, municipalities and community agencies. o 100 percent of staff feel that their school staff work together to achieve goals, solve problems, and	 Continuing to ensure that all students and staff have access to the resources they need to maximize learning. Collaborate with staff and School Council on decisions regarding budget and resource allocation. Identify and access grants to help with initiatives.
			Processes, strategies and local measures/data to demonstrate that stakeholders were engaged to develop priorities and share progress and results, including how the school board met its obligations under the School Councils Regulation, section 12. o 100 percent of staff feel the school is cohesive and supportive of one another o 94% percent of students feel their school provides opportunities for students to provide input into ways	 Enhance student engagement to lend their voice to school initiatives and promote student leadership opportunities within and beyond school by using the Teams class to engage all students and the Fox Force to engage the most interested students. Find ways to enhance student leadership through current Teams classes and perhaps a leadership club for students. Creating clubs and teams to engage the majority of our student population in positive activities outside of school hours. Students and staff are engaging in Leader in Me learning

wellness and well-being

School Measures	School Strategies	
 Local measures that indicate the percent of staff that agree 100% of staff feel their opinions and suggestions are considered at work. 100% of staff feel as though their supervisor shows appreciation for extra effort made by employees. 79% of staff feel their workload is appropriate for the time they are assigned. 841% of staff feel they can handle stress effectively and can bounce back from difficult situations 	 We will be focusing on student engagement in all aspects of their school life. We are a Leader in Me School which focuses on Stephan Covey's 7 habits of highly successful people. We will be implementing a school wide focus on Leader in Me 7 habits of highly successful kids into our school programming. We will be learning how to effectively leverage our 1:1 ratio for devices at school to engage learners. continued 	

School strategic priority (based on "what we can do better"/"what we should start doing" feedback)

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School Measures	School Strategies	
 Assurance survey data 2023/2024 provided some direction on areas that we are succeeding and areas to focus on improving. Our first area of focus will be on Student Health and Wellbeing and Engagement in learning. We will continue working on engagement for the next few years to make sure we have met this goal. Communication with parents, staff and students We believe at our school that students at this age need reasons to attend school. These reasons include exciting and engaging learning opportunities, social relationships, athletics, fine arts, and other clubs that help students to fit in and find a place to shine. We want to increase the students' sense of belonging and ownership of the school as this positively impacts academic engagement and success. 	 Provide staff with allocated time and mentorship opportunities to experiment and explore new strategies and techniques to increase interest and engagement. Ensure teachers have necessary resources that will help them to implement best practice techniques and strategies. Provide extra curricular clubs that reach more students' interests and engage them more into our school community. See School PD plan for 2024/2025 Ensure that these opportunities are provided to all students at DA Ferguson. 	



D. A. Ferguson Middle School 5511 'B' – 54th Street Taber, AB T1G 1L5 Phone: (403) 223-8971